

# Networked Advocacy for a Pandemic-Proof Future

**Year Three Impact Report | May 2023**





# Report Contents

**Message From Our Executive Director — Lessons that Defined our Third Year and the View Ahead ..... 3**

**Executive Summary — Proving the Maximizing Impact of Networked Advocacy ..... 5**

**Impact Snapshot ..... 7**

**Network Snapshot ..... 11**

**Network Priorities Ahead ..... 14**

**Challenges & Opportunities ..... 17**

**Actions & Impact ..... 20**

Spotlight: Focusing on Low- and Middle-Income Country Partners & Priorities ..... 21

Spotlight: Elevating Pandemic Prevention, Preparedness, and Response as a Top Political Priority ..... 24

Spotlight: Boosting Equitable Global COVID Pandemic Response ..... 30

Spotlight: Leading Advocates to Create the Pandemic Fund ..... 33



# Lessons that Defined our Third Year and the View Ahead

## Message from Eloise Todd, Executive Director, Pandemic Action Network

Dear Partners,

This year, as we marked the third anniversary of the Public Health Emergency of International Concern on Jan. 30, I reflected back to what it felt like three years ago, before we even fully understood the impact of COVID-19. In the three short years since then, we have developed a Network that has the power to unlock resources, catalyse change, and redefine what's possible.

Now the pandemic era has become part of the era of the polycrisis, and we are leading the charge to keep pandemic risks on the political agenda through our networked advocacy model. We will be relentless in continuing our efforts to ensure that the brutal lessons of the COVID crisis are acted upon. Our mission is to make sure that every country is prepared to respond to outbreaks and prevent the next pandemic.

We have learned that our mission is best served when our work is underpinned by these five principles:

### Radical collaboration

Pandemics are too big and too complex for any one single stakeholder to tackle alone. That's why we built an action-oriented Network — because partnerships can catalyse progress. We collaborate in different ways across different geographies — with groups of changemakers across Asia, Africa, Europe, the U.S., and we have added our Middle East work this year. We operate in a way that allows us to move forward together and quickly, with partners self-selecting when to get deeply involved.

### Building common cause across issues

When a pandemic hits, every aspect of society is hit. When we examine the root causes of pandemics, the connection with other issues is crystal clear. That is why we are working to bring together climate, health, finance, gender, and development issues to co-create effective future advocacy agendas with expert colleagues across low- and middle-income countries (LMICs), keeping pandemics as our anchor. From partnering on a climate-health convening with the Rockefeller Foundation in October to launching our gender working group in March, we are engaging with sectors beyond health to help us all prevent pandemics and build a more resilient future.

### Structural solutions

Double standards endure in the handling of outbreaks such as Ebola and mpox — both persistent disease threats in many African countries for decades, yet there has been no urgency to act. Power dynamics, skewed decision-making structures, and imbalanced resources render us all more vulnerable to pandemic threats and require urgent action. Pandemic Action Network is working hard to fight for structural, not stop-gap solutions, with our Africa Director leading the way on our policy priorities to help us promote the most impactful agenda we can.





# Lessons that Defined our Third Year and the View Ahead

## Message from Eloise Todd, Executive Director, Pandemic Action Network

### Agility

As “the pandemic” recedes in public consciousness, we must be agile and seize all possible opportunities to move our agenda forward. Being agile was critically important earlier this year as we sought to turn our three years of experience with the Access to COVID-19 Tools Accelerator (ACT-A) into a short [pandemic countermeasures paper](#) — and in March when we developed a [pandemic clause brief](#) to inform multilateral development bank (MDB) reform discussions.

### Relentlessness

Outbreaks happen, but pandemics are a choice — this knowledge spurs us on to do what is needed to ensure all our communities are better prepared for the future. We will continue to grow and nurture this change-making Network from the grassroots advocates to the corridors where decisions are made — to fight for the justice, finance, and policy change needed to prevent future pandemics.

The power of partnerships, putting the mission first, and the amazing talent and collaborative spirit of our community of 350+ organisations have helped us create a new kind of advocacy network. We will keep up our collaboration, radical in its openness; we will keep building common cause across issues, breaking down the false silos between advocates; we will keep fighting for structural solutions — because we simply cannot afford to do otherwise. We also commit to doing this with the same agility and relentlessness we have for the last three years.

To those that have worked with us: thank you, and to future partners: join us!

In partnership and solidarity,



**Eloise Todd**

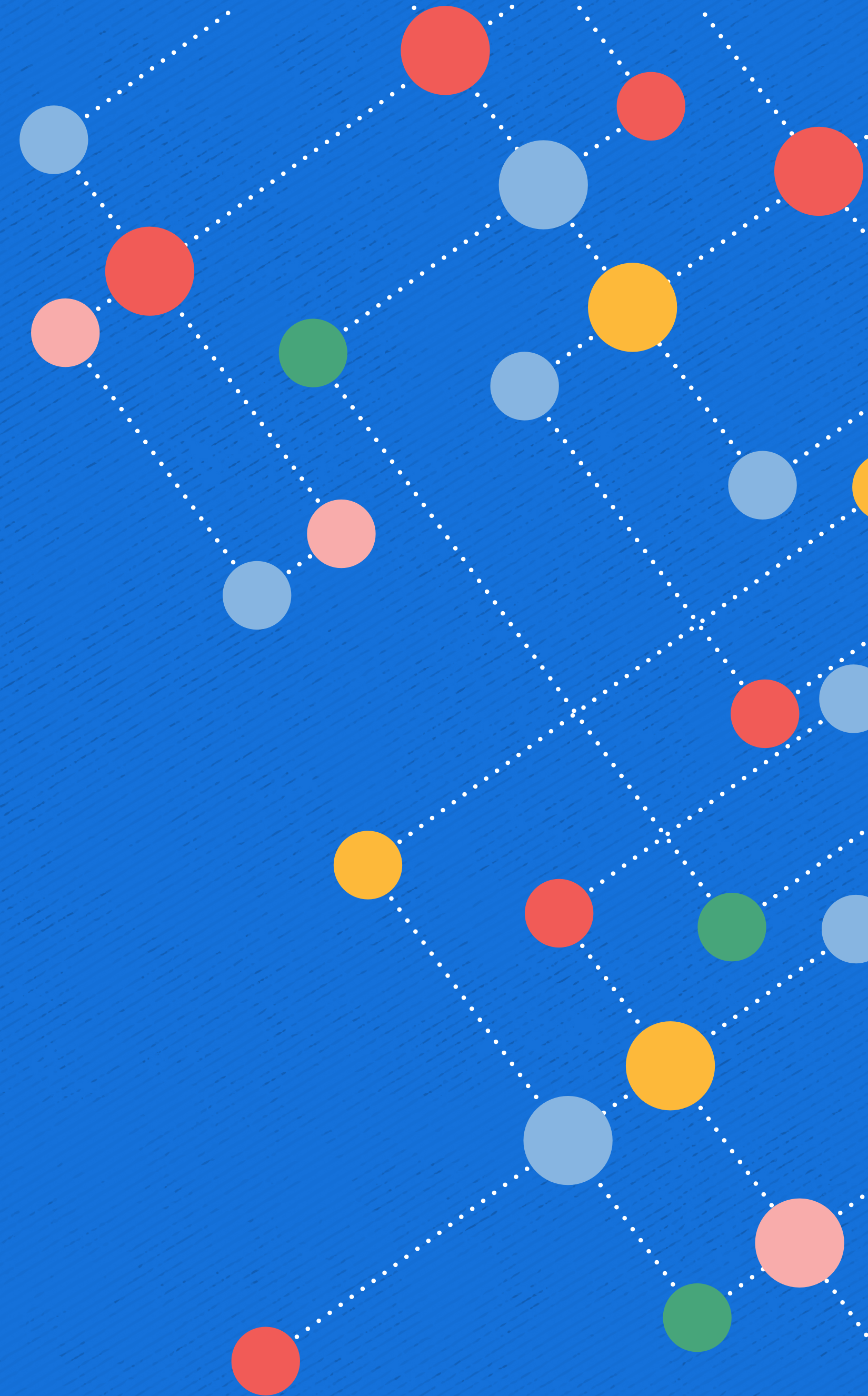
Executive Director, Pandemic Action Network



# Executive Summary

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## Proving the Maximizing Impact of Networked Advocacy





# Executive Summary

## Proving the Maximizing Impact of Networked Advocacy

*Together we achieve more* is a guiding principle that has been core to Pandemic Action Network since the beginning. In year three, collectively our partner Network has proved the maximizing impact of Networked Advocacy.

As the COVID-19 threat is falling into the rear-view mirror and policymakers and publics shift attention to other pressing challenges, our Network's leadership to drive pandemic solutions is more important than ever. While other organizations may be moving on to emerging priorities, we know that the work is not done to translate the lessons of COVID's catastrophic impact into a better and more resilient future.

Pandemic Action Network remains a leading champion for global action against pandemic threats and our global platform, maximizing collective impact, has been a bulwark against the rising tide of pandemic fatigue.

### Our Year Three Impact Report details:

- How we are **continuing to connect, collaborate, and catalyze action to fill critical gaps and influence political, funding, and policy decisions** including on sustainable financing, equitable access, transparency, and governance.
- How we are **elevating the voices and priorities of populations and regions that have faced disproportionate barriers to access, power, and resources.**

- How we are **navigating complex politics and seizing opportunities to ensure that our priorities stay on the political agenda.**
- How we are **evolving our cross-sector Network to break silos and address relevant intersecting challenges including climate, health, finance, gender, and development issues.**
- How we are **maximizing our Network Advocacy by strengthening the regional depth of our global Network across Africa, Asia, and the Middle East.**
- How we are **proving the unique value of Networked Advocacy and defining the promise of how our collective model can deliver on priorities for pandemic preparedness, prevention, and response (pandemic PPR) and connected issues.**

We are steadfast in delivering on our vision of a world where every country is prepared to stop infectious disease outbreaks from becoming deadly and costly pandemics. Our ambitious agenda requires collective action. Together, we must stay in the fight — and redouble our efforts — to end the cycle of pandemic panic and neglect.



# Impact Snapshot

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**Connect • Collaborate • Catalyze**



# Impact Snapshot **CONNECT**

## Connecting and amplifying our partners' work across issues, sectors, expertise, and geographies.

**From 250 partners in year two to more than 350 partners in year three.**

Grew the breadth and depth of Network engagement to include more than 350 diverse global partners.

**Engaging 60+ advocates weekly.** Our Pandemic PPR Working Group consists of nearly 400 advocates, of which 60+ regularly attend a weekly meeting which has produced calls to action and advocacy letters to world leaders, aligned action at key political moments, and shared insights.

**Focusing on Africa alongside 70+ civil society advocates.** Partners gather monthly for our Africa Civil Society (CSO) Working Group, working collectively to push for change on priorities including equitable access to pandemic countermeasures, funding, leadership, and accountability.

**2,300 in our Playbook community.** Pandemic Action Playbook is a weekly go-to resource delivered to 2,300+ advocates and key opinion leaders. We have plans to scale our reach and impact in our fourth year, including by growing our subscribers.

**Messaging in prominent media.** Key messaging was positioned in prominent media publications around the world including Nation.Africa, Reuters, Project Syndicate, Devex, and more.





# Impact Snapshot **COLLABORATE**

## Working together and alongside our partners.

**Co-organized a convening with PATH and DSW** featuring leaders from global, national, and regional research and development (R&D) organizations including HERA, BARDA, CEPI, GHIT Fund, and GloPID-R.

**Assessed the successes, challenges, and constraints** of the Global Health Security Agenda and made recommendations for its future together with partners Global Health Security Agenda Consortium and NTI | bio.

**With the Rockefeller Foundation, convened a climate-health nexus conversation** to strengthen the links between the issues on the sidelines of the 2022 World Health Summit in Berlin.

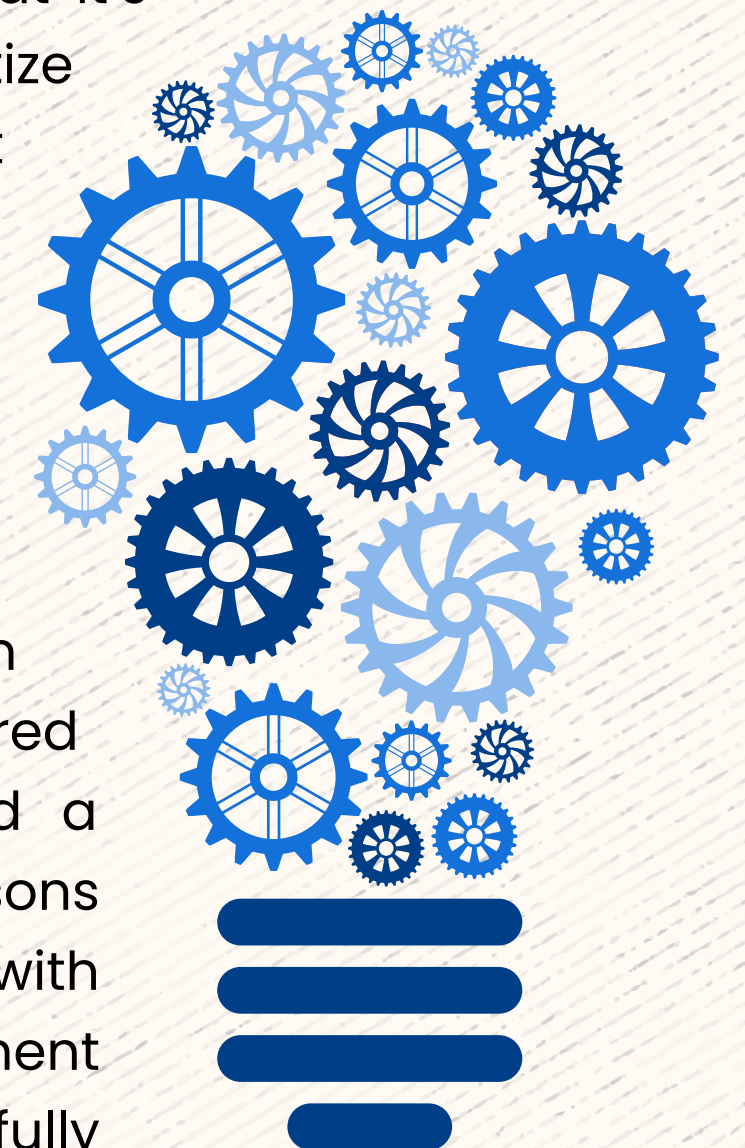
**Drove civil society engagement** to inform the early stages of the Pandemic Fund design and operationalization, and co-organized the Pandemic Fund's Civil Society & Communities Constituency.

**Elevated high-level political leadership** as a critical element of pandemic PPR at the 2022 UN General Assembly (UNGA) with a co-hosted side event featuring Independent Panel for Pandemic Preparedness and Response (Independent Panel) Co-chairs Ellen Johnson Sirleaf and Helen Clark, then New Zealand Prime Minister Jacinda Arden, as well as Dr. Ayoade Alakija, David Miliband, and Dr. Raj Panjabi.

**Elevated pandemic PPR at the second Conference on Public Health in Africa** through collaborative convenings co-hosted on the conference sidelines with South Africa Health Technologies Advocacy Coalition (SAHTAC), The Coalition for Health Research and Development (CHReaD), and WACI Health.

**Demonstrated that Americans believe the threat of future deadly pandemics is growing** and that it's the federal government's responsibility to prioritize pandemic preparedness in its annual budget through a partnered U.S. poll with PAX sapiens, with results featured in POLITICO and The Hill.

**Advanced G7 and G20 diplomacy** in partnership with the Japan Center for International Exchange, who launched the Hiroshima G7 Global Health Task Force recommendations with us. Offered inputs to the G20 India Health Team around a countermeasures digital platform, sharing lessons learned from our Network approach. Together with the Center for Indonesia's Strategic Development Initiatives (CISDI) and others, we successfully advocated for the establishment of the Pandemic Fund and Indonesia's initial commitment of US\$50 million.





# Impact Snapshot **CATALYZE**

## Seizing opportunities to act on critical gaps and influence political, funding, and policy decisions.

**Created more than 120 advocacy touchpoints** with G7 and G20 leaders representing health, finance, and foreign ministers on behalf of nearly 200 partners, alongside follow up engagements with key decision-makers including Australia, the European Union, France, Germany, Japan, India, Indonesia, South Africa, the U.K., and the U.S.

**Worked with partners to help create and mobilize initial pledges for a dedicated Pandemic PPR fund** and successfully advocated for civil society and LMIC representation on the Fund's board.

**Engaged champions** in both houses of the U.S. Congress to ensure that the 2022 National Defense Authorization Act included the U.S. Global Health Security and International Pandemic Prevention, Preparedness, and Response Act of 2022.

**Issued a joint letter with 40 partners** to U.S. and African leaders urging them to address the impacts of COVID-19, reclaim pre-pandemic health and development gains, and help prevent another deadly and costly pandemic from happening again.

**Rallied 80 organizations** to influence the final Modalities Resolution for the United Nations (UN) High-Level Meeting (HLM) on Pandemic PPR and to call for an ambitious and targeted political declaration.

**Published policy recommendations** to establish a new equitable, effective, and efficient pandemic countermeasures platform that will be key in responding to future health threats. The paper drove engagement at key platform-shaping meetings and fora.

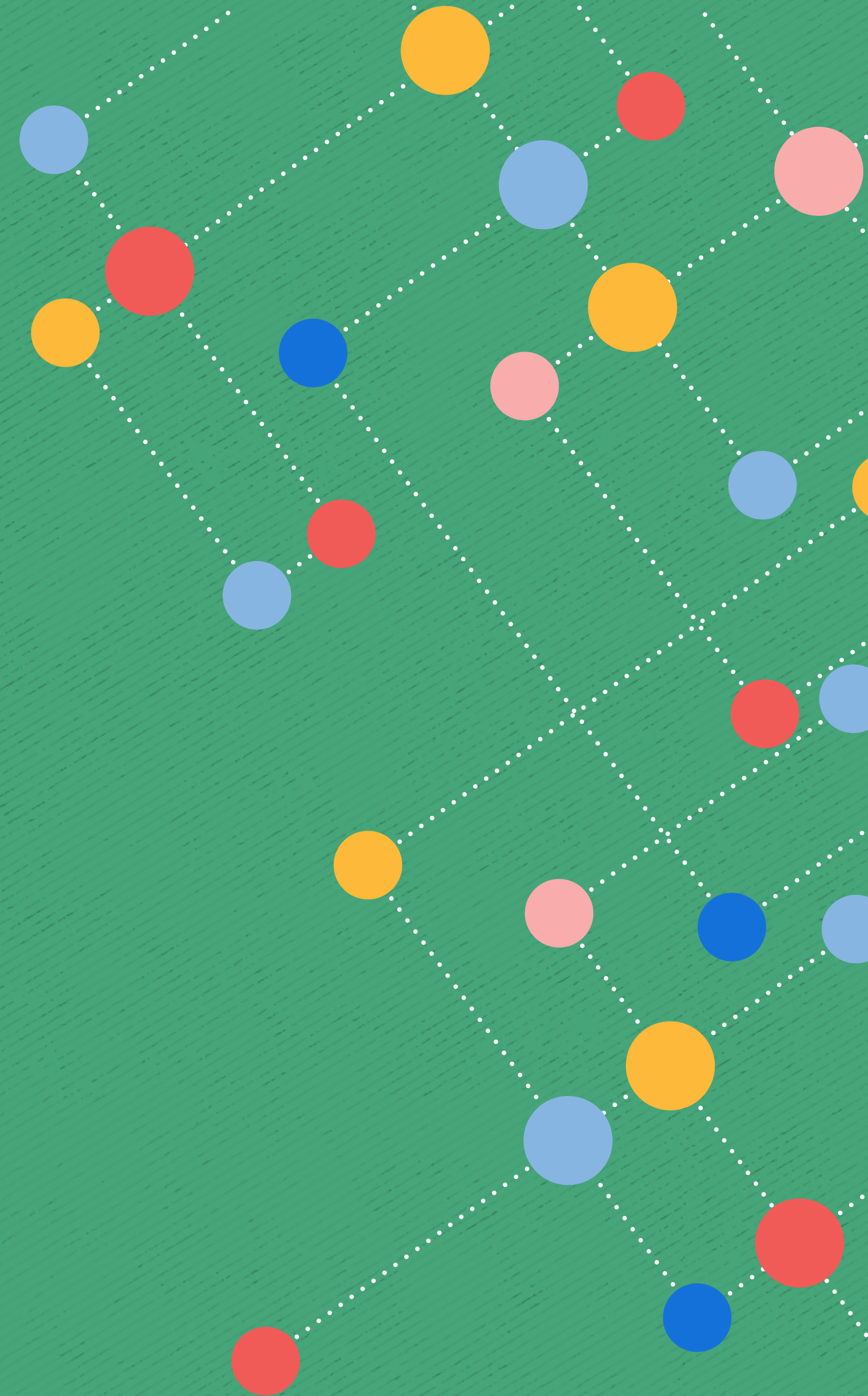
**Rallied partners around the Intergovernmental Negotiating Body (INB) pandemic accord** process to ensure that non-state actors and LMIC voices and viewpoints were reflected in the zero draft now being debated by member states.

**Mobilized attention and investment in Pandemic R&D** by highlighting CEPI's unique role in bolstering global preparedness.





# Network Snapshot





# Network Snapshot

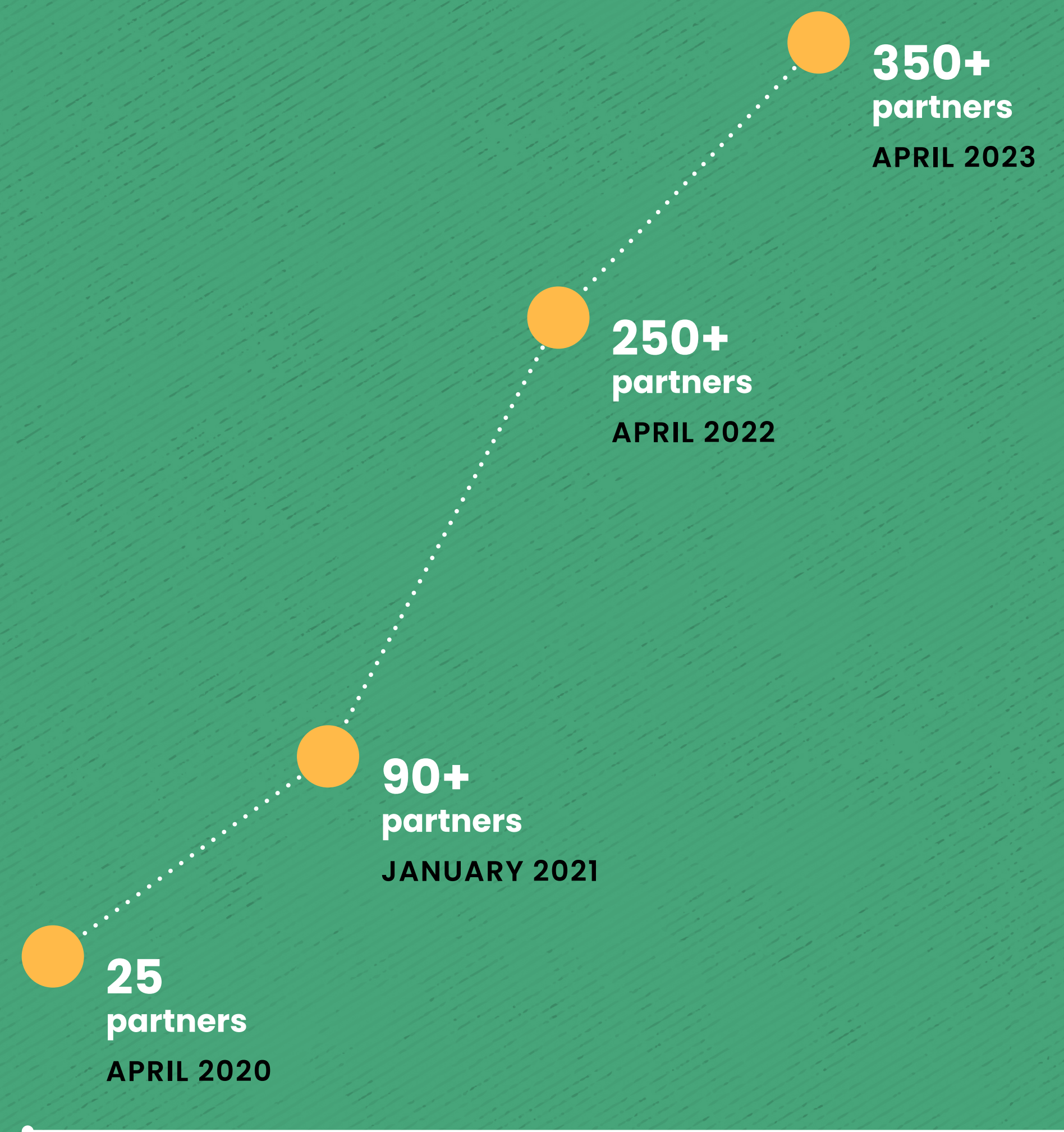
Since the beginning, our Network has been made up of advocates, communicators, strategists, campaigners, project managers, researchers, organizers, analysts, business leaders, creatives, and so much more.

In the coming year, to act on strategic priorities, we are focused on deepening relationships with existing partners, expanding the breadth of sector representation, and creating stronger ties with regional partners to do our part to elevate their voices.

“ I love Pandemic Action Network! It is inclusive and provides a wealth of information to its members. It is a vital player and should maintain all efforts to continue to grow and broaden coalition membership and reach.”

—Network partner

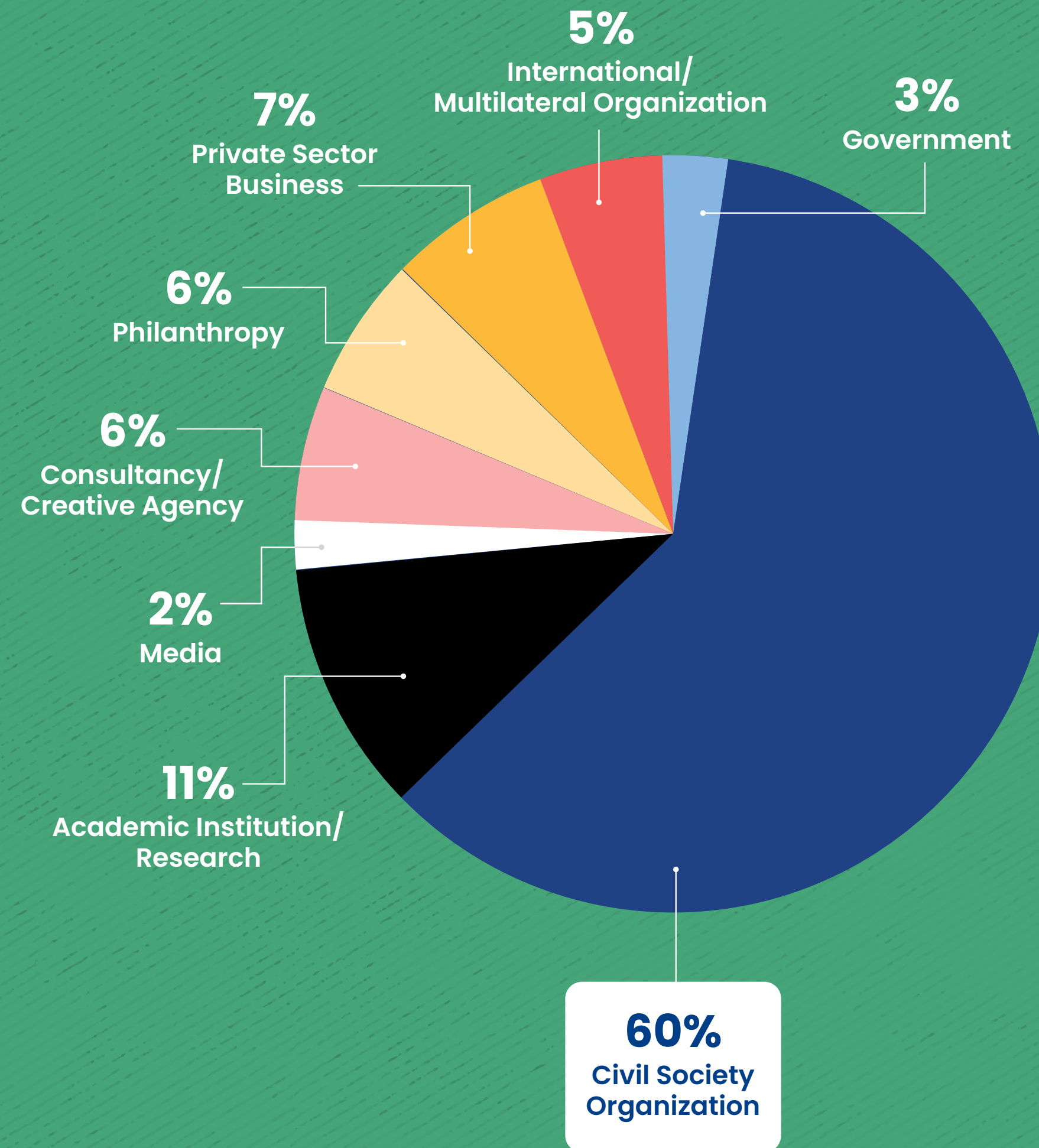
## Network Growth



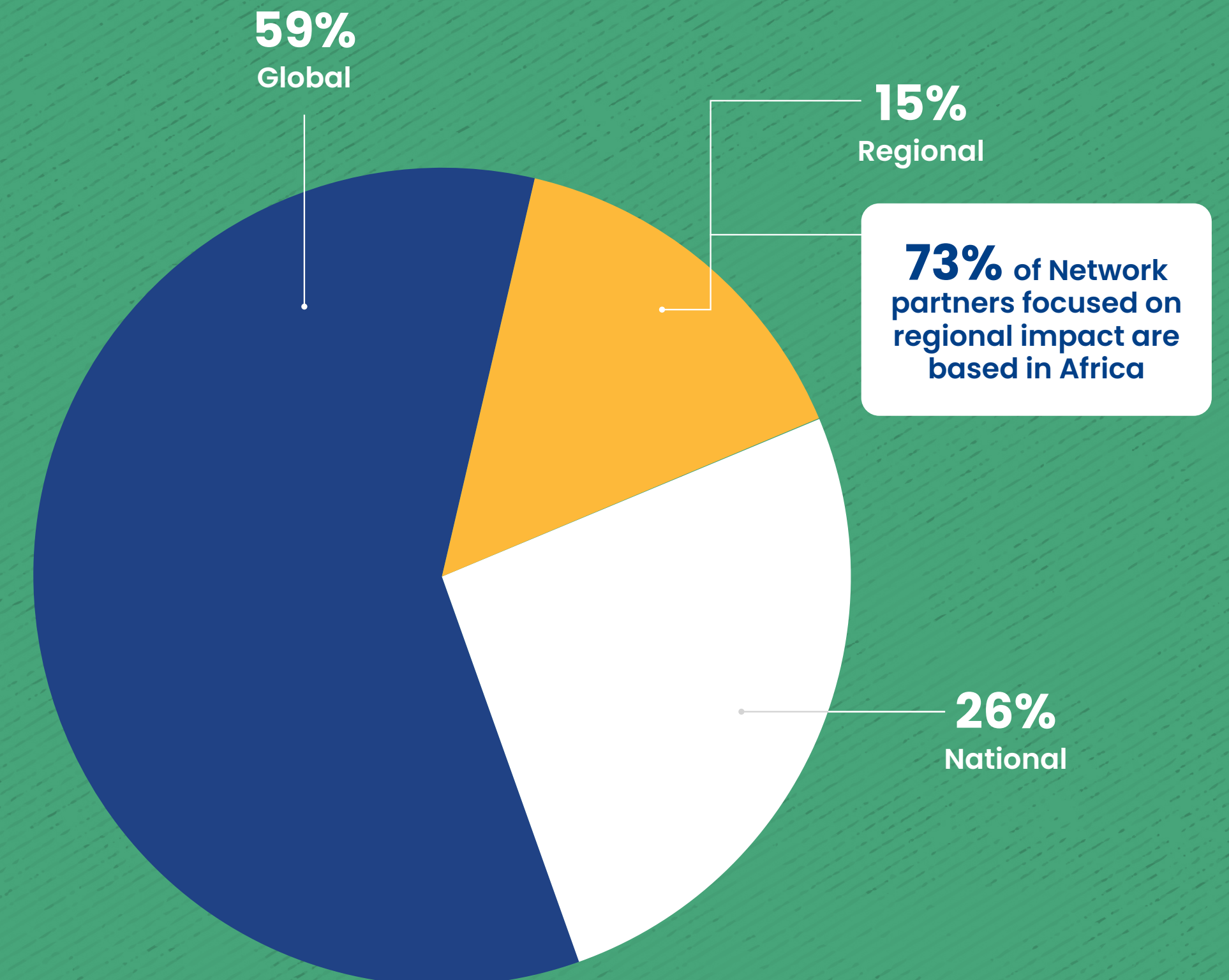


# Network Snapshot

## The Network Across Sectors

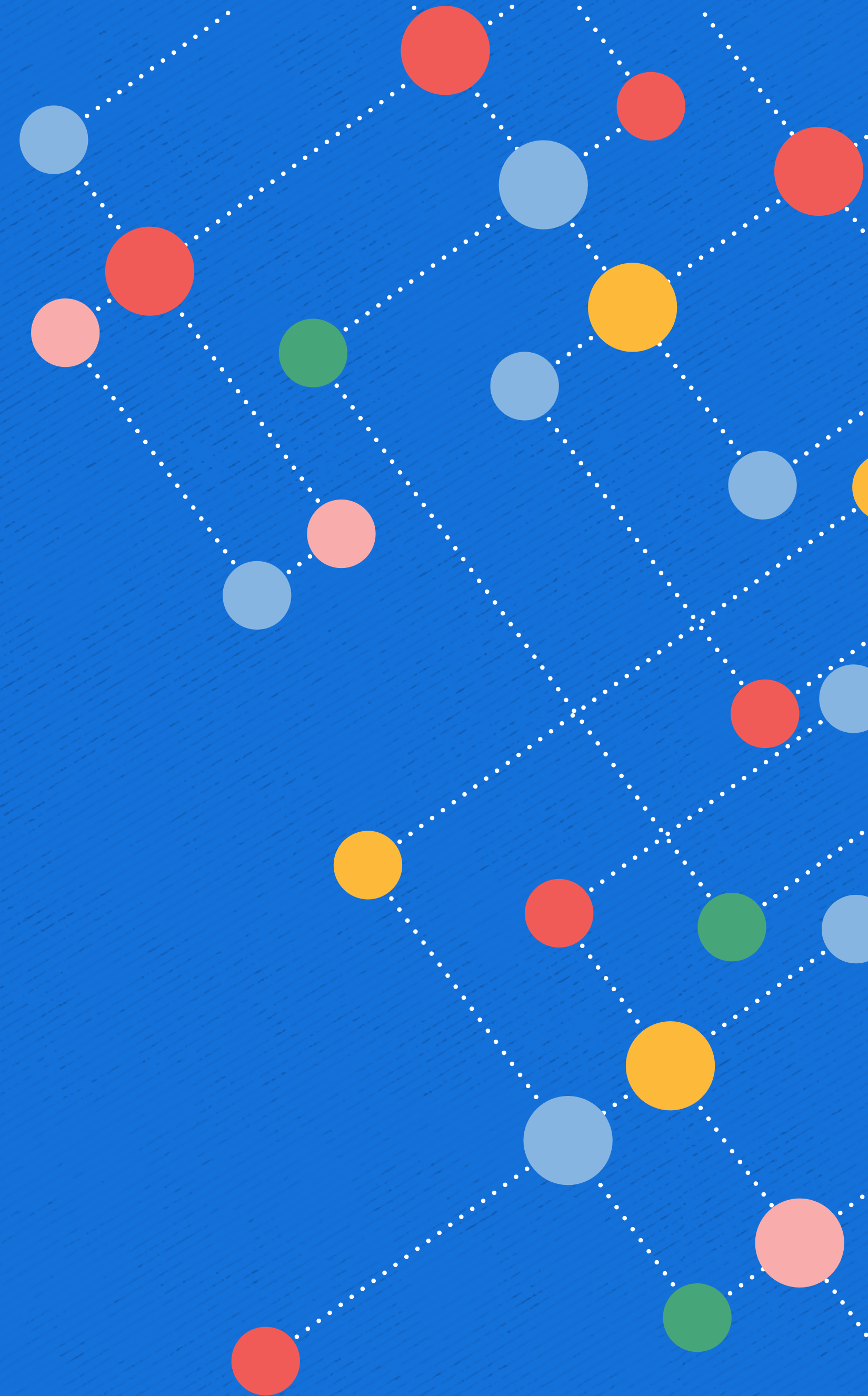


## Geographic Partner Focus





# Network Priorities Ahead





# Network Priorities Ahead

## A Network of Networks in Africa to Drive Global Engagement

Three years in, our Network’s leadership in driving pandemic solutions is more critical than ever. We are stepping up the fight and will be relentless in translating the many lessons of the COVID crisis into action to pandemic proof our collective future.

“Pandemic Action Network empowers communities to share their experiences.”

—Network partner

Evolving from Pandemic Action Network’s unique collective advocacy model and building on our vibrant Africa CSO Working Group, we’re building an independent African Advocacy Network to fill African policy and advocacy gaps and advance progress on Africa’s pandemic PPR capacities, health resilience, and related issues, including climate justice, economic reforms, and governance.

This network of networks model is uniquely positioned to harness the power of a diverse set of actors across sectors and the globe, and increasingly across Africa. Recognized as a trusted convenor on pandemic PPR issues, the Network is continuing to shape impactful relationships with Africa Union (AU) agencies — including the Africa CDC and AUDA-NEPAD — who see the Network’s strategic convening power as an instrumental lever to drive

shared ambitions, particularly in delivering the AU vision of a New Public Health Order. Our Africa regional team and working group engages in timely advocacy around critical national, regional, and global health policymaking with a view of ensuring equitable representation and outcomes for Africa.

Our Africa network of networks will connect national and regional priorities to global processes while delivering collectively with:

- Policy, advocacy, and communications acumen
- Influence and convening power
- Network effect — connecting and collaborating across issues, sectors, expertise, and geographies





# Network Priorities Ahead

## Four Priority Areas

### Ecosystem

- ✓ Build support for a future **pandemic countermeasures platform** that meets the needs of LMICs for timely, equitable access
- ✓ Be a leading **source of knowledge, advocacy, and influence on existing and emerging pandemic threats** (infectious diseases and antimicrobial resistance)
- ✓ Identify areas for **strengthening pandemic R&D** to advance equity via CEPI and regional bodies

### Governance

- ✓ Drive global alignment across the full spectrum of **institutional reforms, policy changes, and funding streams needed** for pandemic PPR
- ✓ Secure commitments at the UN HLM on Pandemic PPR to create a high-level global governance body and accountability mechanisms — such as a **Global Threats Council** — to address cross-cutting crises, including pandemic and climate threats
- ✓ Promote Network advocacy and **LMIC priorities in the INB pandemic accord process**
- ✓ Support the **New Public Health Order for Africa** to help strengthen pandemic PPR at the national and regional level

### Financing

- ✓ **Promote full and sustainable funding and effectiveness of the Pandemic Fund**
- ✓ **Mobilize increased investment in pandemic R&D and rapid-disbursing response financing** to be ready for the next pandemic threat
- ✓ **Expand sustainable financing sources for pandemic PPR** beyond Official Development Assistance, leveraging reform of the international financial institutions, and effectively connecting health and climate agendas

### Network

- ✓ Elevate LMIC voices in key political processes
- ✓ Continue to grow and diversify our Network advocacy model by connecting, collaborating, and catalyzing action on pandemic PPR priorities — focus on depth of Network engagement
- ✓ Break silos to address relevant intersecting challenges including health systems strengthening, health security, climate justice, finance reform, and governance

**Only together can we achieve such an ambitious agenda.**



# Challenges & Opportunities



# Challenges that Defined a Third Pandemic Year

We are rising to today's challenges and those around the corner.

**The era of polycrisis is with us.** The COVID-19 pandemic has rolled back years of progress on health and gender equity, education, poverty reduction, and social progress and set the stage for an economic crisis. Despite this, COVID failed to disrupt the cycle of pandemic panic and neglect.

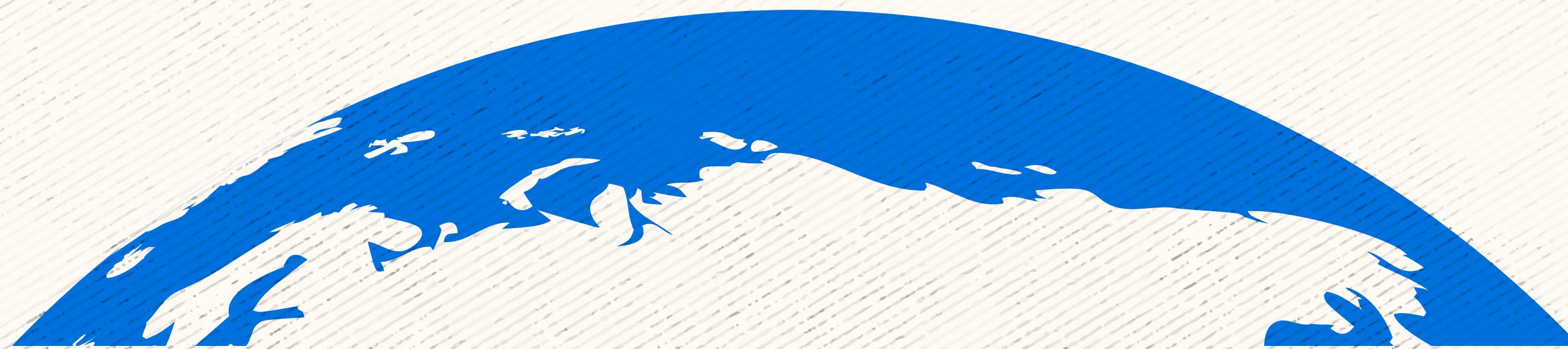
**Existing global health systems and reform processes are inadequate and inequitable.** The COVID-19 pandemic has spotlighted the failure of global solidarity and the limitations of charity models to bolster health security and resilience, particularly in LMICs. Stretched health systems have further exacerbated the impact of endemic challenges such as HIV, TB, and malaria, particularly in Africa. Inequities persist, leaving the most vulnerable at risk.

**Holistic action on climate and health agendas have been limited.** Rising temperatures and deforestation are directly linked to increasing risk of zoonotic spillover and the spread of vector-borne diseases. Africa in particular is facing heightened risks of emergence and spread of zoonoses due to increasing human population and food pressure as well as urbanization and industrial activities. Climate change — the single biggest threat to human health — threatens to undo the last 50 years of health and development progress.

**Resources still do not meet the needs.** Despite the relatively limited cost of investments to prevent pandemics compared to their enormous cost, global financial leaders have failed to create the resources to adequately get in front of pandemic threats. We do have some of the right mechanisms in place — for example the Pandemic Fund and CEPI — but we need to keep pushing until they are fully funded and set up to deliver equity.

“The cycle of panic and neglect remains a tremendous threat even after navigating a global pandemic. A matrixed and cross-cutting approach to pandemic preparedness and response is still needed as we prepare to tackle future health threats.”

—Network partner





# Opportunities for Progress

**There's global momentum to tap into.** The [INB on the Pandemic Accord](#), review of the International Health Regulations (IHRs), the UN HLM on Pandemic PPR, reform of the MDBs, the [Paris Summit for a New Global Financial Pact](#), and the ongoing processes to design an end-to-end pandemic countermeasures platform all provide crucial opportunities for high-level political action.

**African leaders are fired up!** In Africa, promising regional initiatives include the elevation of the Africa CDC as an autonomous health agency, Africa Medicine Agency (AMA), and the call for a [New Public Health Order](#). Opportunities such as MDB reform and new financing instruments offer opportunities to secure the resources needed — which also must be paired with seats at the leadership table. The Network has been [consistently calling](#) for leadership and transparency, equitable access to life-saving tools and products, sustainable financing, investments in local manufacturing and R&D, supply and delivery chains for lifesaving medical countermeasures, and a strengthened health workforce, along with other priorities. Collective leadership and respectful partnerships are required to capitalize on this opportunity.

**The charity model's time is up — moving from stop-gap to structural solutions.** The past year was defined by a scramble for vaccines, tests, and treatments to be “given to” or “bought for” those that needed them. Global challenges require collaborative approaches rooted in solidarity and mutual respect — and real structural reform. Our [pandemic countermeasures paper](#) sets out how the successor to the ACT-A should take a very different approach.

**Together, we can act on both climate and health goals.** The realities of the climate and health are stark. Malawi, for example, is now in “immediate danger” of a rapid increase in cholera cases in the wake of the most recent storm's (Cyclone Freddy) damage to sanitation and health systems. Pandemic Action Network is working on these issues — for example, by advocating for the inclusion of [pandemic clauses in MDB reform](#). With a dedicated health day for the first time at this year's UN Climate Change Conference (COP28), world leaders have the opportunity to make cross-sector systemic progress, and Pandemic Action Network will work with partners to make the most of this.

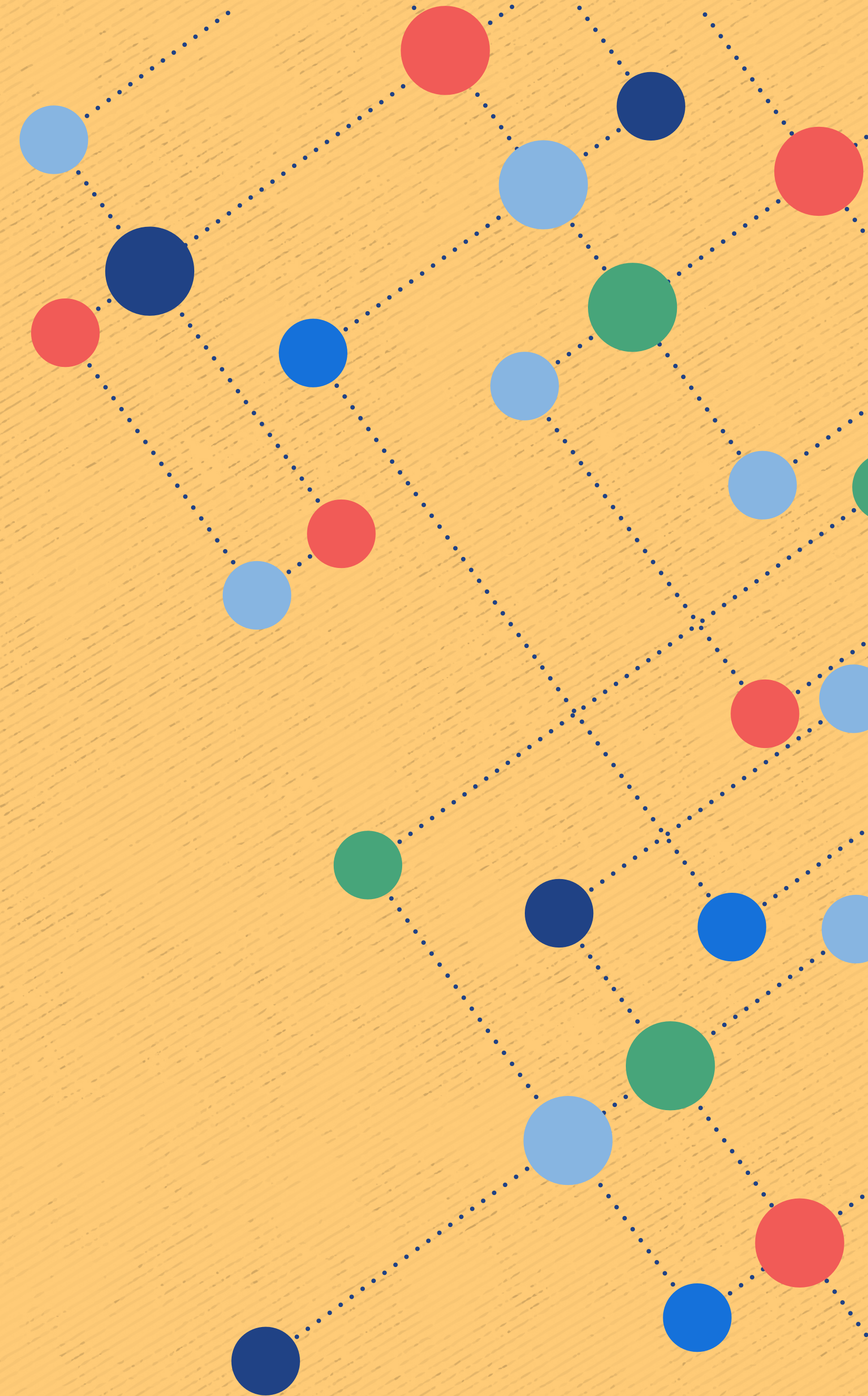
**Everything is connected — Networked Advocacy is the future.** The era of polycrisis requires polysolutions — approaches that draw from a wide range of issues and deliver via multiple partners. Working in silos is the past — Networked Advocacy across sectors and organizations is the future.

“**Pandemic Action Network expanded my knowledge of understanding and capacity building.**”

—**Network partner**



# Actions & Impact





# Spotlight: Focusing on Low- and Middle-Income Country Partners

## Building the Network — From Global Breadth to Regional Depth

Leveraging our network of networks model, we continue to seek every opportunity to put the leaders, expertise, and front-line experience of partners in LMICs at the forefront of global efforts to bolster pandemic preparedness and response. We surpassed our public commitment to mobilize at least 100 new partners in 2022, with an emphasis on organizations in LMICs. Our focus now is on growing the partner Network across Africa, Asia, and the Middle East.

### Building a Network of Networks for African Advocacy

- Crafted an African Agenda for Pandemic Preparedness and Response with a supporting State of Play Report in partnership with Future Africa Forum, which launched at an event featuring Dr. Ebere Okereke and other African leaders.
- Issued African CSO-led calls to action and drove convenings around key global and regional moments including the INB pandemic accord hearings, the Pandemic Fund, the U.S. Africa Leaders Summit, the Second International Conference on Public Health in Africa (CPHIA), and the Africa Health Agenda International Conference (AHAIC).
- Published opinion pieces detailing African regional vaccine manufacturing, the continent's need for accelerated action in its quest to strengthen preparedness for public health threats, and a call for action and investment in African health resilience.
- Deepened strategic alliances with key regional institutions, such as Africa CDC, and African opinion leaders to drive progress on regional priorities.
- Partnered with sub-regional networks SAHTAC and CRHedD to co-convene forums on expanding local and regional manufacturing of medical countermeasures.
- Convened a roundtable with Kenya CSOs and CEPI CEO Dr. Richard Hachett to advance the equity agenda for pandemic preparedness in Africa.
- Doubled the participation in our monthly African CSO working group to nearly 70 participants, laying the foundation for a vibrant, inclusive Pan-African network of networks advocacy hub driving collective action on regional challenges including health security, climate justice, economic reforms, and governance.





# Spotlight: Focusing on Low- and Middle-Income Country Partners

## Catalyzing Regional Advocacy to Multilateral Priorities in Asia-Pacific

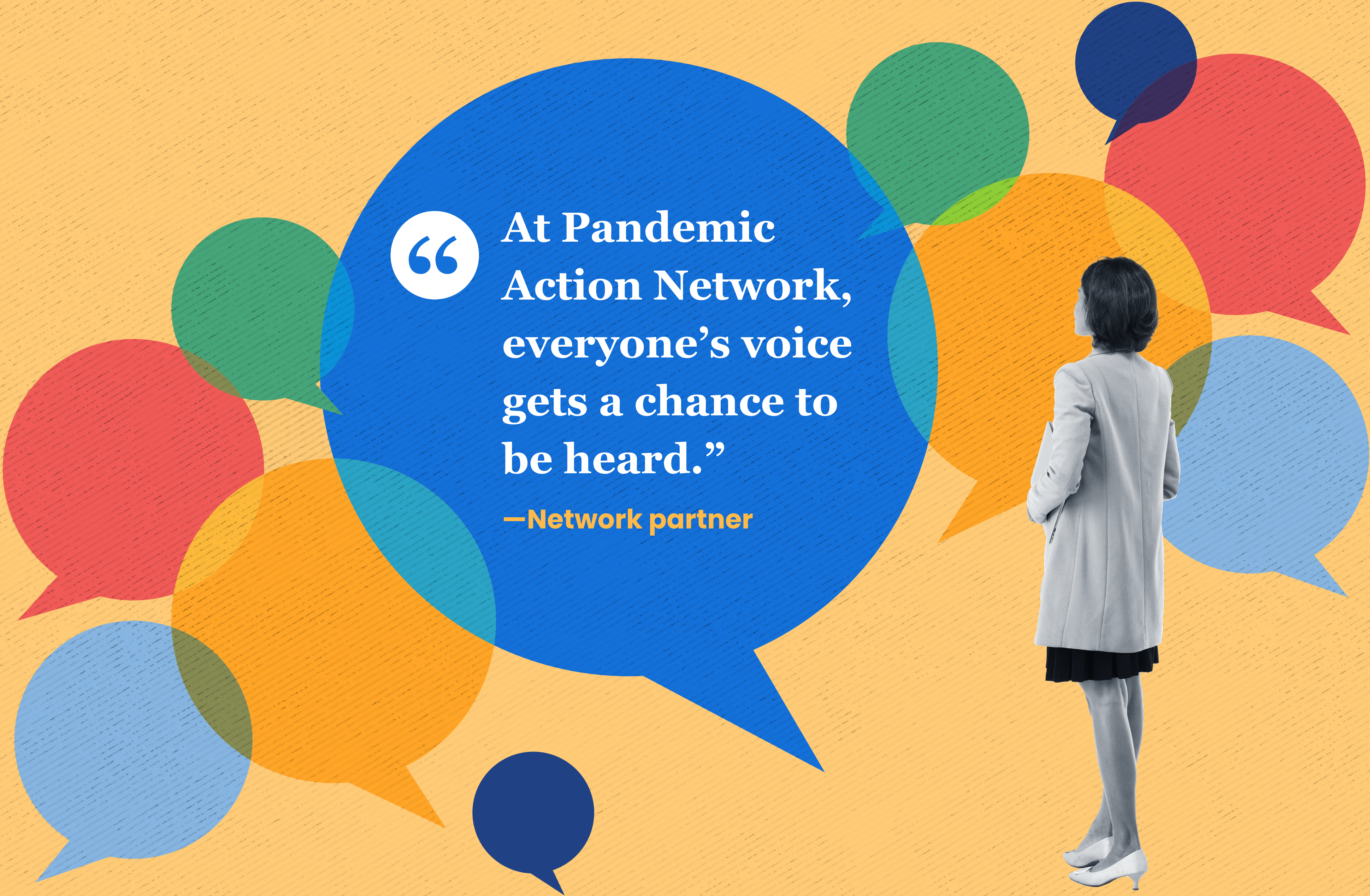
- Through our Pan-Asian Working Group, activated and facilitated advocacy by partners across the region to inform global priorities and engagement, particularly for Indonesia's G20 presidency in 2022 and India and Japan's leadership of the G20 and G7 processes, respectively, in 2023.
- Joined forces with our Indonesian partner CISDI, along with the Joep Lange Institute and Equal International, to convene an official side event during the G20 Leaders' Summit: Redesigning Pandemic PPR.
- Partnered with the Japan Center for International Exchange to inform and launch the Hiroshima G7 Global Health Task Force's recommendations for Japan's G7 agenda.

## Expanding Regional Reach in the Middle East

- Built the foundational relationships to establish a Pandemic Action Network Middle East and North Africa Pandemic PPR Working Group, which launched in April 2023.
- Developed strategic philanthropic and governmental partnerships in key countries across the Middle East to bolster regional engagement and investment in global health R&D.
- Elevated pandemic R&D as a key issue at the World Innovation Summit for Health (WISH) in Doha.







“At Pandemic  
Action Network,  
everyone’s voice  
gets a chance to  
be heard.”  
—Network partner



# Spotlight: Elevating Pandemic Prevention, Preparedness, and Response as a Top Political Priority

## Driving Pandemic Action at Key Moments

### MAY 2022

Elevated the Second Global COVID-19 Summit as a global moment to accelerate pandemic PPR priorities, directly contributing collective Network commitments

Shared key priorities for the World Health Assembly and shared feedback on World Health Organization (WHO) recommendations for Strengthening the Global Architecture for Health Emergency Preparedness, Response, and Resilience

### JUNE 2022

Rallied more than 40 partners around a collective call-to-action to G7 Leaders

Articulated the public case and rallied partners to urge global and African leaders to establish the Pandemic Fund

### AUGUST 2022

Organized the global CSO consultations on the Pandemic Fund to inform its design and governance, and secured CSO representative board seats



# Spotlight: Elevating Pandemic Prevention, Preparedness, and Response as a Top Political Priority

## Driving Pandemic Action at Key Moments

### SEPTEMBER 2022

Welcomed the UNGA Resolution for a HLM on Pandemic PPR

Elevated pandemic PPR at UNGA through a leader-level event and a high-level roundtable on mobilizing sustainable investment in pandemic PPR

Contributed to the second round of INB hearings to inform priority issues in the zero draft of the proposed pandemic accord

### OCTOBER 2022

Partnered with the Rockefeller Foundation to host a thought leader roundtable on climate and health at the World Health Summit and published a call for integrated action

Issued a call-to-action to G20 leaders signed by over 50 partners

### NOVEMBER 2022

During the G20 Leaders' Summit, co-hosted an official side event with partners focused on the Pandemic Fund and pandemic PPR financing

Participated in the launch of the European Union Global Health Strategy



# Spotlight: Elevating Pandemic Prevention, Preparedness, and Response as a Top Political Priority

## Driving Pandemic Action at Key Moments

### DECEMBER 2022

Influenced the modalities for the UN HLM on Pandemic PPR alongside 55 global partners

Issued a call-to-action for the U.S. Africa Leaders Summit, signed by over 40 partners

Successfully pushed for passage of the U.S. Global Health Security and International Pandemic Prevention, Preparedness, and Response Act

### JANUARY 2023

Around the WHO Executive Board Meeting, supported Network action to advance sustainable financing for the WHO

Marked the third global COVID public health emergency (PHEIC) anniversary

### FEBRUARY 2023

Participated in international deliberations led by South Africa and Norway to design a medical countermeasures platform

Coordinated INB submissions among the Network's Africa CSO Working Group



# Spotlight: Elevating Pandemic Prevention, Preparedness, and Response as a Top Political Priority

## Driving Pandemic Action at Key Moments

### MARCH 2023

Published policy recommendations to establish a new equitable, effective, and efficient pandemic countermeasures platform

Marked three years of the COVID pandemic with advocates for survivors and the most vulnerable from Spain, Kenya, the U.K., and the U.S. and partnered with Pax sapiens to launch a landmark U.S. poll of public attitudes on pandemic preparedness financing

### APRIL 2023

Issued a call-to-action to G7 and G20 leaders, signed by over 45 partners

Issued a call-to-action calling for an ambitious and targeted political declaration at the UN HLM on Pandemic PPR, signed by 65 partners

Called for G7 leaders to advance equity to deliver the 100 Days Mission PLUS



# Spotlight: Elevating Pandemic Prevention, Preparedness, and Response as a Top Political Priority

## Calling for Political Leadership to Pandemic Proof the World at the United Nations General Assembly



Speakers at the special UNGA event — co-hosted by Pandemic Action Network, members of the Independent Panel, and New Zealand — included The Right Honourable Jacinda Ardern, Prime Minister of New Zealand; Her Excellency Ellen Johnson Sirleaf, former President of Liberia; The Right Honourable Helen Clark, former Prime Minister of New Zealand; Chair of Africa Union African Vaccine Delivery Alliance and WHO Special Envoy for the ACT-A Dr. Ayoade Alakija; The Right Honourable David Miliband (not pictured), President and CEO of the International Rescue Committee; and Dr. Raj Panjabi, Special Assistant to the President and Senior Director for Global Health (not pictured).

During UNGA 2022, the Network delivered a clear message: **political leaders at the highest levels must make pandemic PPR an urgent priority.** At a special side event, co-hosted by members of The Independent Panel and the government of New Zealand, we showcased the extraordinary leadership of former Prime Minister of New Zealand Jacinda Ardern and former President of Liberia Ellen Johnson Sirleaf in managing pandemics and epidemics, and their lessons on the importance of high-level political leadership for effective pandemic preparedness and response.



# Spotlight: Elevating Pandemic Prevention, Preparedness, and Response as a Top Political Priority

“ In the previous 20 years, there had been 11 high-level panels whose recommendations had basically been ignored. After Ebola, the Kikwete panel...had recommended effectively a Global Health Threats Council. If that lesson had been learned about the role of political leadership and blowing the whistle when things are going wrong, I think we wouldn't be in the mess that we're in today.”

—**David Miliband**  
CEO and President of the International Rescue Committee  
and Former Member of the Independent Panel

“ We need inclusive leadership. We need inclusive institutions with the courage to reach beyond the boundaries of existing corridors of power to expand who is at the table and who is not, to expand who swims and who sinks, to expand the voices of those who live or who die.”

—**Dr. Ayoade Alakija**  
Chair of Africa  
Union African Vaccine Delivery Alliance  
and WHO Special Envoy for the ACT-A



**We are tired of meetings! We are tired of talk!  
Listen to the people and their priorities and act!”**

—**Her Excellency Ellen Johnson Sirleaf**





# Spotlight: Boosting Equitable Global COVID Pandemic Response

## Making the Second Global COVID-19 Summit an Impactful Moment

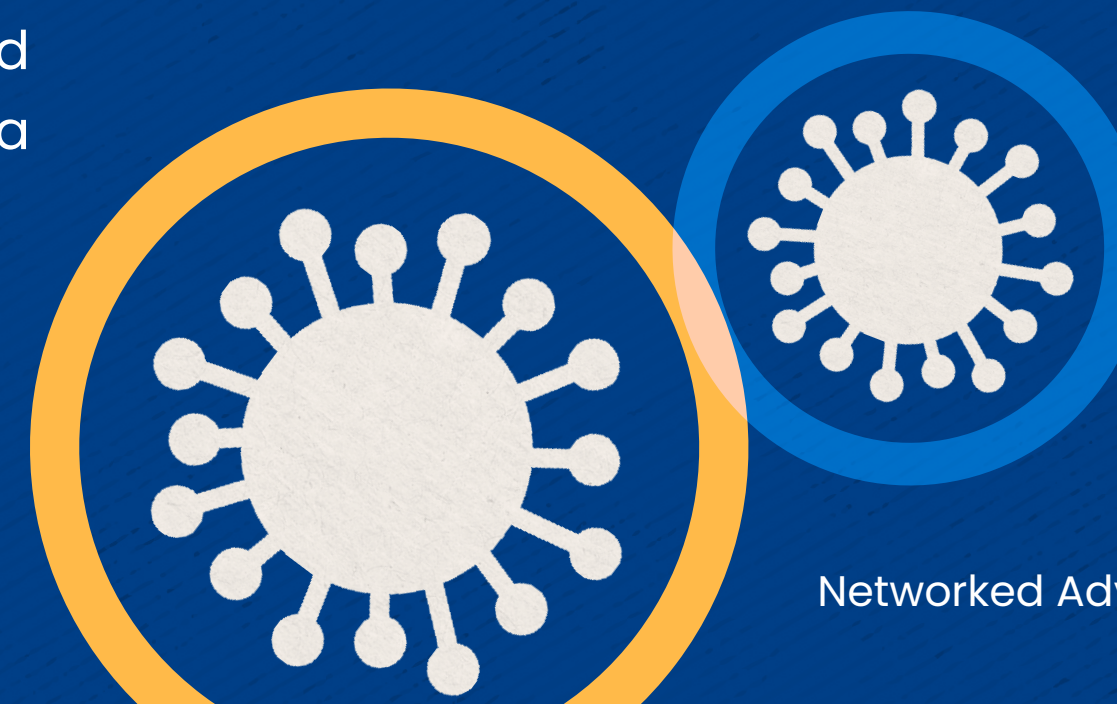
The Network focuses advocacy efforts on ensuring equitable access to tools and resources. Yet the global response was far from equal. **In year three, we translated the lessons of inequitable pandemic response to inform the Second Global COVID-19 Summit and defined what a future countermeasures platform should look like to prevent a repeat of the same broken system in the future.**

In early 2022, it was clear that the global COVID response and equitable access to COVID tools — tests, treatments, and vaccines — were not where they needed to be.

In January 2022, together with The ONE Campaign, the Network hosted a closed door, off-the-record discussion to realign international stakeholders and accelerate progress toward a global COVID-19 response, the build back better targets (set at the 2021 Global COVID-19 Summit), and a coordinated global action plan. By March 2022, as months slipped by without a summit date set, we created our own moment by co-convening partners at a [Global Call to Action event](#) which attracted over 400 participants from around the world who identified priorities to meet global needs and build stronger, more resilient, and equitable systems for the future. The convening was accompanied by a [Global Call to Action](#), signed by over 30 partners.

**Advocacy by the Network and partners was critical to making the [Second Global COVID-19 Summit](#) happen on May 12, 2022, despite the competing demands for leader attention.**

- The global summit was hosted by the U.S., Belize, Germany, Indonesia, and Senegal — and included leaders from over 35 countries, the private sector, philanthropy, and civil society.
- The Network mobilized to help ensure the summit earned key new commitments totaling almost US\$3.2 billion.
- Commitments included the Network’s [collective contributions](#) and championing of equitable response and investment in last-mile vaccine delivery capacities in LMICs.
- The Network’s advocacy was key to increasing resources for vaccines, their delivery, and other lifesaving tools, including the European Commission’s shift of planned investment in [vaccine procurement to other COVID response equity priorities](#) — delivery, tests, and treatments.







# Spotlight: Boosting Equitable Global COVID Pandemic Response

## Making the Second Global COVID-19 Summit an Impactful Moment

We swiftly followed the Summit with a [call-to-action to G7 leaders](#), supported by nearly 40 global CSOs. Among the [calls-to-action](#): “Fill the financing gaps to advance the delivery of COVID-19 tools still needed, such as tests and treatments and increasing transparency to foster coordination and enhance value for money.”

“Without sustained and decisive action, the world could slip into permanent inequity between those that are able to be treated and vaccinated for COVID-19 and those that are not.”

—**Eloise Todd**  
Executive Director, Pandemic Action Network  
May 12, 2022





# Spotlight: Boosting Equitable Global COVID Pandemic Response

## Driving Action — From the Access to COVID-19 Tools Accelerator to a Networked Platform for Equitable Countermeasures

By mid-2022, LMICs continued to be left behind, and a sustainable path forward for equitable countermeasures was unclear as the [ACT-A was rapidly reviewed](#) (July – October 2022) and work wound down. While appreciating that ACT-A was established during a time of extreme pressure and uncertainty, the evaluation revealed that the effort was “top-down,” and LMICs — the purported beneficiaries of the scheme — were “excluded from conceptualization.” Pandemic Action Network, informed by the ACT-A evaluation and partners, seized the opportunity to put a fundamental rethink on the table via a policy paper — [From Charity to Solidarity: Building a Networked Platform for Equitable Countermeasures for the Pandemic Age](#) — and a process to rally our Network to ensure that what comes next does not repeat the same inequitable pandemic response models of the past.

[Our recommendations](#), guided by the principle of co-creation and co-ownership, were socialized and informed by partners at key convenings in early 2023, including a [countermeasures meeting in South Africa in February 2023](#) convened by South Africa and Norway as part of a [WHO-led process to rapidly design a new countermeasures platform](#). Eloise Todd co-authored a piece on the [distillation of core principles and urgent priorities for a transformed pandemic countermeasures ecosystem](#), published in The Lancet in March 2023. Later the same month, we inputted into the G20 Health Working Group process, helping influence the position on a countermeasures platform.



“

**A future pandemic countermeasures platform must be guided and informed by the needs and priorities of all, particularly those who have faced equity challenges in the past.”**

**—Aggrey Aluso**  
**[Pandemic Action Network Africa Director](#)**



# Spotlight: Leading Advocates to Create the Pandemic Fund

## Achieving Consensus and Mobilizing Financial Commitments

Experts have warned for years that countries, regional bodies, and global institutions must invest in critical capacities to prevent, detect, and respond to infectious disease threats. Since the Network was formed, a path to sustainable financing targeted at pandemic PPR has been a priority. In our second year, we worked to inform and build political support for a fund dedicated to pandemic preparedness. **In our third year, the Network led the charge to secure an agreement to create the Pandemic Fund and lay the groundwork for the Fund to deliver on its promise.**

Building on the recommendations of expert panels — namely the G20 High Level Independent Panel on Financing the Global Commons and The Independent Panel, we put the power of the Network to work by integrating clear calls-to-action for world leaders to rapidly stand-up a new fund across all advocacy materials and seized opportunities with the media and in strategic communications to clarify the fundamental rationale for a pandemic preparedness-dedicated fund and how it would work.

Before the Fund was even launched, we led the charge to drive early commitments through a mix of bilateral meetings and behind-the-scenes and external advocacy. In addition to issuing a joint call to world leaders, we urged African leaders in particular to pledge support to the fund in order to advance the aims of Africa's New Public Health Order. The Network played an instrumental role in getting the White House to host the Second Global COVID-19 Summit in May 2022 and to help secure nearly US\$1 billion in pledges toward a new fund for global health security and pandemic preparedness. This was a significant down payment and a catalytic point that enabled the World Bank Board to move forward with approving the Fund in June.

**Global leaders from governments, multilateral institutions, philanthropy, private sector, and civil society must converge to design, launch, and mobilize significant resources for a new Fund for Global Health Security and Pandemic Preparedness, toward a target capitalization of US\$10.5 billion annually!**





# Spotlight: Leading Advocates to Create the Pandemic Fund

## Centering Civil Society and Low- and Middle-Income Countries in the Pandemic Fund

Towards the initial launch of the Fund, LMICs and civil society were at risk of being excluded from key decision-making processes. **Pandemic Action Network responded to the urgency to not only ensure the Fund was created, but also that civil society and LMICs were fully engaged in its design, priority-setting, and governance.**

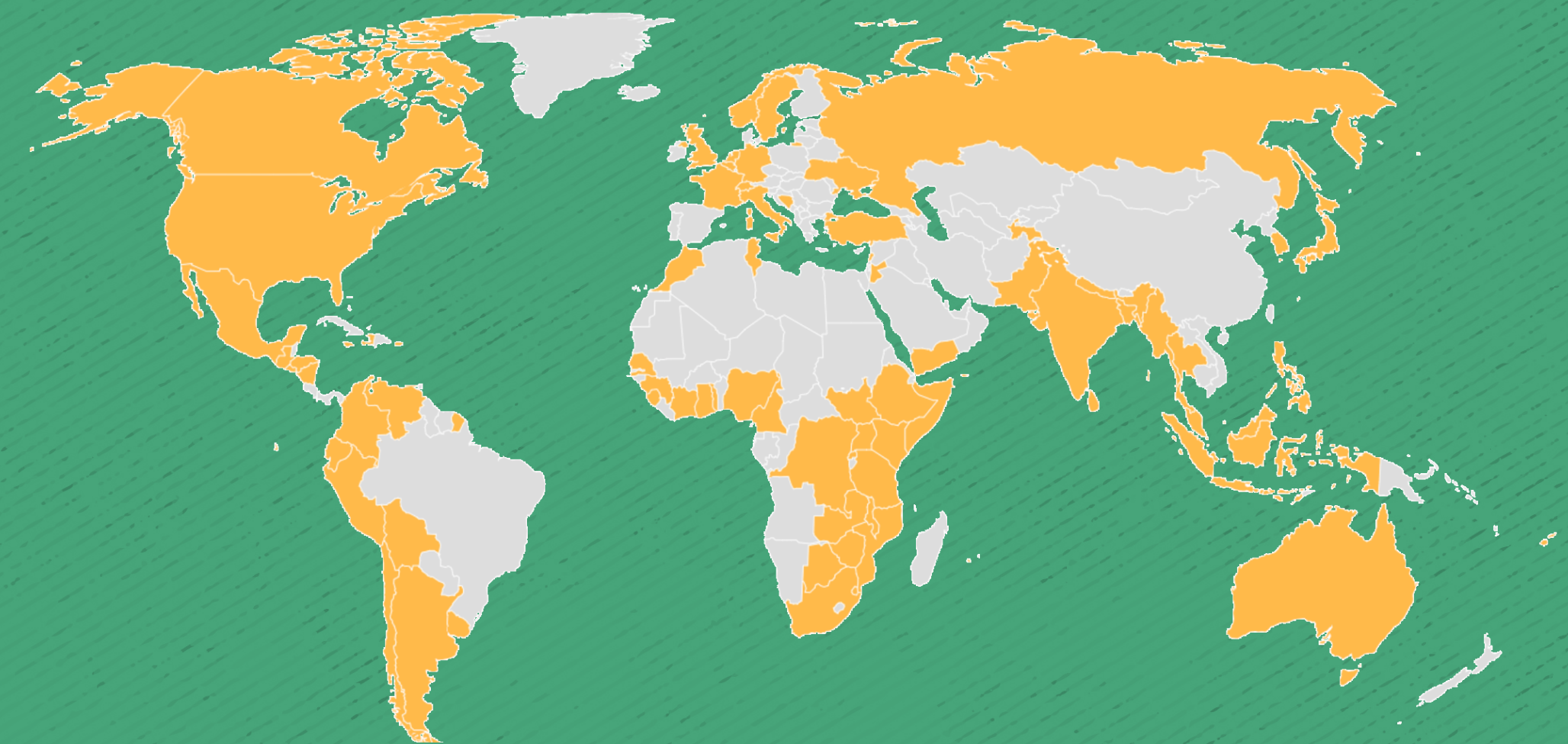
Pandemic Action Network pushed for an inclusive and consultative approach to the Fund's design and launch. We joined forces with partners — CISDI, the Eastern Africa National Networks of AIDS Service Organisations (EANNASO), WACI Health, and the Platform for ACT-A Civil Society & Community Representatives — to organize and coordinate the global civil society consultation process on the Pandemic Fund ahead of its establishment. We rapidly convened global consultations in late August 2022 to inform, solicit, and amplify views from civil society stakeholders around the world on the Fund's goals, scope, structure, composition, governance, and operations.

**Pandemic Action Network also pushed to ensure that LMIC, civil society, and community voices had a seat at the governing table.**

As a result of Network advocacy, founding contributors to the new Fund reached an agreement that its Governing Board should include two voting seats for CSO representatives. Pandemic Action Network, CISDI, EANNASO, and the Platform for ACT-A Civil Society & Community

Representatives swiftly mobilized to drive a civil society-led process to select two interim CSO representatives for the Fund's Governing Board — one from the Global North and one from the Global South.

### Country participation



Countries where one or more participants joined at least one consultation session.

*Participants include civil society representatives and observers from governments and media outlets. **Map:** Pandemic Action Network **Source:** Zoom registration and attendance data.*



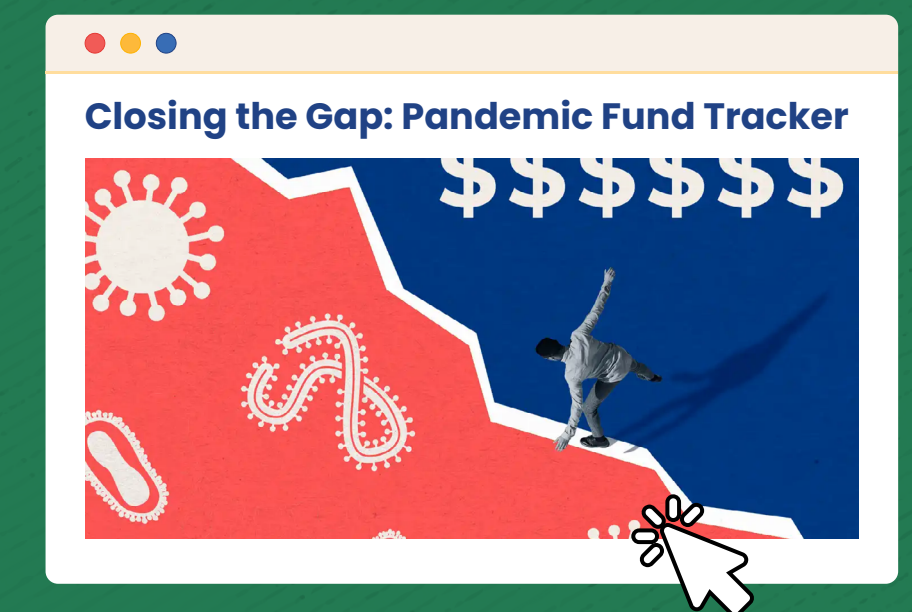
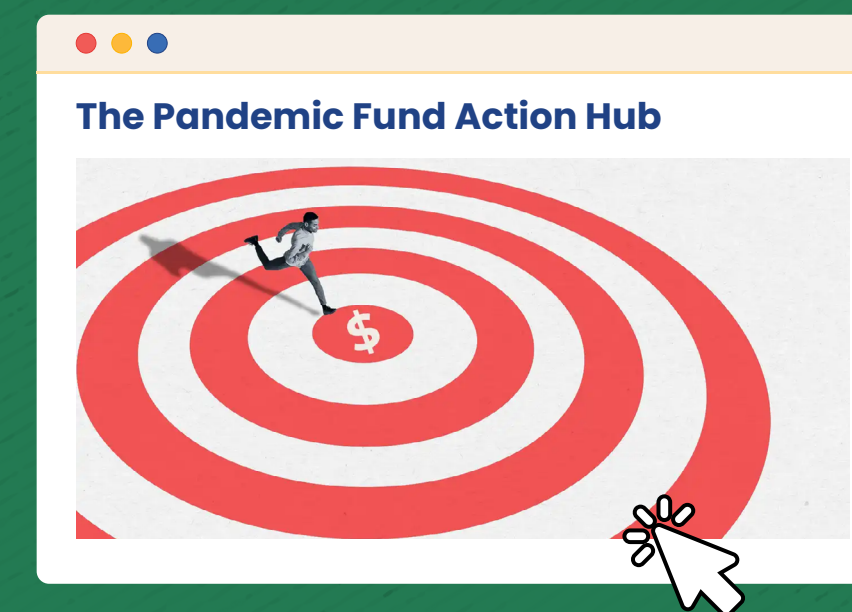
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**Since the Fund's establishment in September 2022,** [Pandemic Action Network](#) has been at the core of a partnered effort to build a [global civil society constituency](#). With our partners, we provided technical support to the CSO Board Members, co-convened a series of town hall meetings to brief partners on Fund developments, and solicited inputs from civil society and community colleagues on Board deliberations. Due to our concerted efforts, civil society and community priorities have been reflected in the Fund's first call for proposals, which as of April 2023, yielded funding requests totaling about US\$7 billion. The [Pandemic Fund has raised just US\\$1.6 billion](#), demonstrating the work that remains to be done to fulfill the acute need for financing for LMICs to bolster their capacity to prevent future pandemics.



To fill the information gap, encourage transparency, and drive engagement, Pandemic Action Network built and launched a [Pandemic Fund Action Hub](#) and [Pandemic Fund Tracker](#).



# Our Commitment

**Our work is far from done.** And, with ongoing support of our growing Network of partners, we can also see the promise of our collective efforts. Pandemic Action Network's leadership strongly believes that some initiatives need not exist in perpetuity. We envision our Network Advocacy model as a catalyst to create a globally distributed community of practice to drive progress on pandemic PPR and intersecting priorities, led in the global south.

**We envision a world where every country is prepared to stop infectious disease outbreaks from becoming deadly and costly pandemics.**

To realize that vision, **we commit to:**

- ✓ Being **partner-centric** in everything we do
- ✓ Upending leadership models to **lead from the global south** and **center equity** in all our efforts
- ✓ **Translating the lived experience from the COVID crisis** into a future in which all our communities are better prepared for future pandemic threats
- ✓ Taking a **holistic approach to pandemic PPR**, meaningfully connecting policy solutions across intersecting issues
- ✓ Being a **"silo-breaker"** — building common cause across issues and fighting for structural solutions
- ✓ **Seizing all possible opportunities** — connecting to other political agendas and taking action based on evolving politics
- ✓ Being a **relentless voice** for the most vulnerable and what is required to build a future that is resilient to pandemic threats
- ✓ Strengthening the **depth and breadth of engagement across our Network**
- ✓ Mobilizing more and diverse **champions to join us in the fight**

## Together, we can pandemic proof our future!

